# Board Finance & Audit Committee Meeting and Special SMUD Board of Directors Meeting

Date: Tuesday, April 15, 2025

Time: Scheduled to begin at 6:00 p.m.

Location: SMUD Headquarters Building, Auditorium

6201 S Street, Sacramento, CA





# AGENDA BOARD FINANCE & AUDIT COMMITTEE MEETING AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

Tuesday, April 15, 2025 SMUD Headquarters Building, Auditorium 6201 S Street, Sacramento, California Scheduled to begin at 6:00 p.m.

Remote Telephonic Location: 2800 Opryland Drive Nashville, Tennessee, 37214

This Committee meeting is noticed as a joint meeting with the Board of Directors for the purpose of compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Finance & Audit Committee will review, discuss and provide the Finance & Audit Committee's recommendation on the following:

#### Virtual Viewing or Attendance:

Live video streams (view-only) and indexed archives of meetings are available at: <a href="https://www.smud.org/Corporate/About-us/Company-Information/Board-Meetings/Watch-or-Listen-online">https://www.smud.org/Corporate/About-us/Company-Information/Board-Meetings/Watch-or-Listen-online</a>

Zoom Webinar Link: Join Board Finance & Audit Committee Meeting Here

Webinar/Meeting ID: 161 617 6793

Passcode: 473395

**Phone Dial-in Number:** 1-669-254-5252 or 1-833-568-8864 (Toll Free)

#### Verbal Public Comment:

Members of the public may provide verbal public comment by:

- Completing a sign-up form at the table outside of the meeting room and giving it to SMUD Security.
- Using the "Raise Hand" feature in Zoom (or pressing \*9 while dialed into the telephone/toll-free number) during the meeting at the time public comment is called. Microphones will be enabled for virtual or telephonic attendees when the commenter's name is announced.

#### Written Public Comment:

Members of the public may provide written public comment on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via email to <a href="mailto:PublicComment@smud.org">PublicComment@smud.org</a> or by mailing or bringing physical copies to the meeting. Email is not monitored during the meeting. Comments will not be read into the record but will be provided to the Board and placed into the record of the meeting if received within two hours after the meeting ends.

#### **DISCUSSION ITEMS**

Eric Poff

Discuss authorizing the Chief Executive Officer and General Manager to negotiate and execute a sole source contract with Cooper Power Systems, LLC, a subsidiary of Eaton Corporation, to provide network protectors for the five-year period from April 21, 2025, to April 20, 2030, in an amount not to exceed \$40 million.

Presentation: 5 minutes Discussion: 2 minutes

2. Eric Poff

Discuss approving Contract Change No. 3 to Contract No. 4500147369 with **Utility Partners of America**, **LLC**, to add meter battery replacement scope of work and to increase the contract not-to-exceed amount by \$3.5 million, from \$22,442,000 to \$25,942,000.

Presentation: 5 minutes Discussion: 2 minutes

3. Casey Fallon

Discuss authorizing the Chief Executive Officer and General Manager to negotiate and award contracts to United Trs Electric, Inc., OneSource Supply Solutions, LLC, Hyundai, Eaton Corporation, PulseMac Solutions, LLC, PE Transformer Corp., and Klein Group America, Inc. (collectively, the Contracts) for supply of distribution transformers for a five-year period from May 1, 2025, to April 30, 2030, with one optional two-year extension, for a total aggregate contract not-to-exceed amount of \$175 million.

Presentation: 10 minutes Discussion: 5 minutes

4. Rhonda Staley-Brooks

Discuss authorizing the Chief Executive Officer and General Manager to enter into a contract with **Powerhouse Science Center** to extend SMUD's naming rights of the **SMUD Museum of Science & Curiosity (MOSAC)** for an additional two-year term through December 2039, in an amount not-to-exceed \$700.000 (\$350.000 per year).

Presentation: 10 minutes
Discussion: 10 minutes

#### **INFORMATIONAL ITEMS**

5. Lisa Limcaco Provide the Board with SMUD's financial results from

the two-month period ended February 28, 2025, and a summary of SMUD's current Power Supply Costs.

Presentation: 5 minutes Discussion: 2 minutes

6. Claire Rogers Internal Audit Services Reports: Status of

Recommendations Report for Q1 2025, Community Impact Plan, Personal Protective Equipment, and Spill

Prevention Control and Countermeasures.

Discussion: 1 minute

7. Gregg Fishman Board Work Plan.

Presentation: 5 minutes Discussion: 2 minutes

8. Public Comment.

9. Rob Kerth Summary of Committee Direction.

Discussion: 1 minute

Members of the public shall have up to three (3) minutes to provide public comment on items on the agenda or items not on the agenda, but within the jurisdiction of SMUD. The total time allotted to any individual speaker shall not exceed nine (9) minutes.

Members of the public wishing to inspect public documents related to agenda items may click on the Information Packet link for this meeting on the <a href="mailto:smud.org">smud.org</a> website or may call 1-916-732-7143 to arrange for inspection of the documents at the SMUD Headquarters Building, 6201 S Street, Sacramento, California.

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email <a href="mailto:Toni.Stelling@smud.org">Toni.Stelling@smud.org</a>, or contact by phone at 1-916-732-7143, no later than 48 hours before this meeting.

SSS No. SCS 25-094	

### **BOARD AGENDA ITEM**

#### STAFFING SUMMARY SHEET

Committee Meeting & Date Finance & Audit – 04/15/25 **Board Meeting Date** April 17, 2025

				ТО							ТО		
1. Eric Poff					6.								
2. Casey Fallon					7.								
3.	Scott Martin					8.							
4.	Lora Anguay					9.	9. Legal						
5.	Jose Bodipo-N	Леі	nba			10.	CEO	&	Gener	al ]	Manager		
Cor	nsent Calendar	Х	Yes	No If no, sched	ule a dry run presentation.	Bud	geted	Х	Yes		No (If no, exp section.)	olain in Cos	t/Budgeted
FRC	FROM (IPR) DEPARTMENT										MAIL STOP	EXT.	DATE SENT
Jes	Jesse Mays Procurement										EA404	7417	03/28/25
NA	RRATIVE:			•			•		•			•	•

#### **Requested Action:**

Authorize the Chief Executive Officer and General Manager to negotiate and execute a sole source contract with Cooper Power Systems, LLC, a subsidiary of Eaton Corporation (Eaton), to provide network protectors for a five-year period from April 21, 2025, to April 20, 2030, in an amount not to exceed \$40 million.

#### **Summary:**

Prior to 2021, SMUD's standard network protectors were all live-front models. Live-front models have energized parts that are exposed and readily accessible. In 2021, SMUD transitioned from the live-front network protectors to dead-front network protectors which have energized parts that are not exposed or accessible, making them safer for SMUD personnel working on them. Eaton is the only SMUD approved manufacturer of this equipment that meets SMUD's minimum requirements and has been successfully providing network protectors with this design to SMUD since the transition to dead-front network protectors in 2021. In 2021, SMUD determined that Eaton's dead-front network protector pricing was fair and reasonable because the unit cost was an average of 23% less than the competitively bid cost of the live-front network protectors. Eaton's 2021 pricing was escalated by a relevant Bureau of Labor and Statistics Producer Price Index (PPI) data to arrive at the base price for this contract SMUD is requesting approval to award to Eaton. Although pricing has increased 67% since 2021, it is still determined to be fair and reasonable as it is in alignment with market conditions.

SMUD is requesting approval to award a sole source contract to Eaton upon successful negotiation of contract terms for a not-to-exceed amount of \$40 million.

**Recommendation:** Award Sole Source Contract

#### Award to:

Cooper Power Systems, LLC
1319 Lincoln Ave.
Waukesha, WI 53186

Comments: This is a non-standard inventory material contract. Non-standard contracts may contain unfavorable terms that disadvantage or pose additional risk to SMUD relative to SMUD's standard contract terms. Legal and Risk Management will review and advise the Business Unit of the risk to SMUD so the Business Unit can determine whether it is in SMUD's best interest to accept the terms "as-is" with no changes due to the critical nature of the services.

Supplier Diversity Program: Eaton is not a Supplier Education & Economic Development (SEED) vendor.

**Board Policy:** (Number & Title)

Board-Staff Linkage BL-8, Delegation to the CEO with Respect to Procurement

**Benefits:** 

Establishing a long-term contract pricing and terms will ensure future orders for this material can be made easily without separate approvals for each order.

Cost/Budgeted:	\$40 Million; Budgeted for 2025 to 2030 by Warehouse
Alternatives:	Change SMUD's standard back to live-front network protectors and source competitive contracts. This alternative increases the risk of injury to SMUD personnel working on them.
Affected Parties:	Warehouse, Line Assets, Supply Chain Services, and Contractor
Coordination:	Warehouse and Supply Chain Services
Presenter:	Eric Poff, Director, Substation Telecommunications & Metering Assets

Additional Links:			

SUBJECT ITEM NO. (FOR LEGAL USE ONLY) **Sole Source Contract Award for Network Protectors** 

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SMUD-1516 10/15 Forms Management

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SSS No.SCS-25-091	BOARI
	STAFF

# BOARD AGENDA ITEM STAFFING SUMMARY SHEET

Committee Meeting & Date Finance & Audit – 04/15/25 Board Meeting Date

April 17, 2025

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1.	1. Casey Fallon							Jose Bodipo-Memba					
2.	2. Eric Poff					7.	Scott 1	Scott Martin					
3.	3. Amber Connors					8.							
4.	Suresh Koth	a				9.	Legal						
5.	Lora Anguay	y				10.	0. CEO & General Manager						
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Jess	Jesse Mays Procurement						EA404   4860   3/28/25					3/28/25	
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Requested Action:

Approve Contract Change No. 03 to Contract No. 4500147369 with UTILITY PARTNERS OF AMERICA LLC (UPA) to add meter battery replacement scope of work and to increase the contract not-to-exceed

amount by \$3.5 million, from \$22,442,000 to \$25,942,000.

**Summary:** 

Contract No. 4500147369 was awarded on a competitive basis to UPA in June 2024 (Board Resolution No. 24-06-10) for the period from September 1, 2024, to January 31, 2026, for a not-to-exceed amount of \$21,442,000 to perform meter replacement services.

Contract Change No. 01 adding meter battery replacement scope of work and increased the contract in the not-to-exceed amount by \$1 million. The increased funding was a portion of the allowable GM Contingency.

Contract Change No. 02 incorporated required federal grant flow downs into the contract.

This Contract Change No. 03 requests approval to increase the contract not-to-exceed amount from \$22,442,000 to \$25,942,000 to fund the balance of the 15,272 Landis+Gyr (L+G) type=S4e meters needing battery replacement as well as additional field work as needed to extend the life expectancy of the meters for our customers. Unlike the meter replacement contract scope, this work is not part of SMUD's Connected Clean PowerCity® Grid Resilience and Innovation Partnerships (GRIP) grant project. Although, the same labor rates will be used to perform the meter replacement, meter battery replacement, and field service work, the labor hours incurred under the battery replacement and field service scope of work will be tracked and paid for separately and distinctly from SMUD's grant-related meter replacement scope of work. This change will further benefit SMUD by ensuring that our meters are functioning as designed.

Currently, the contract balance is approximately \$20,276,000

<b>Contract Actions</b>	Amount	Cumulative Total	Description
Original Contract	\$21,442,000	\$21,442,000	
Change No. 01	\$1,000,000	\$22,442,000	Add portion of GM Contingency
			funds for partial meter battery
			replacement scope
Change No. 02	\$0	\$22,442,000	Added Grant Flow Downs
Pending Change No. 03	\$3,500,000	\$25,942,000	Increase funding and add scope for
			battery replacements and field
			work

Comments: Due to the provisions of the grant, SMUD was unable to include Supplier Education & Economic Development (SEED) Program goals or incentives in this request for proposals (RFP) or contract. **Board Policy:** Board-Staff Linkage BL-8, Delegation to the CEO with Respect to Procurement; Board-Staff Linkage BL-(Number & Title) 13, Delegation to the CEO with Respect to Grants **Benefits:** Approval of this contract change will provide longer life cycle time for our meters. This change will further benefit SMUD by ensuring that our meters are functioning as designed. **Cost/Budgeted:** \$25,942,000 Budgeted for 2025 and 2026 by Energy Delivery & Operations **Alternatives:** Do not approve this contract change and source a separate contract to replace the battery on 15,272 existing Landis+Gyr meters. This alternative would likely cost more and delay validation that our meters are functioning correctly. **Affected Parties:** Energy Delivery & Operations, Information Technology, Supply Chain Services, and Contractor **Coordination:** Energy Delivery & Operations, Information Technology, and Supply Chain Services **Presenter:** Eric Poff, Director, Substation, Telecommunications & Metering Assets

Additional Links:		

SUBJECT

Contract Change No. 3 - Utility Partners of America

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SSS No. SCS 25-094	

# **BOARD AGENDA ITEM**

#### STAFFING SUMMARY SHEET

Committee Meeting & Date
Finance & Audit – 04/15/25
Board Meeting Date
April 17, 2025

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Kir	Kimberly Bowman Procurement										EA404	5937	03/28/25
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#### **Requested Action:**

Authorize the Chief Executive Officer and General Manager to negotiate and award contracts to United Trs Electric, Inc., OneSource Supply Solutions, LLC, Hyundai, Eaton Corporation, PulseMac Solutions, LLC, PE Transformer Corp., and Klein Group America, Inc. (collectively, the Contracts) for supply of distribution transformers for a five-year period from May 1, 2025, to April 30, 2030, with one optional two-year extension, for a total aggregate contract not-to-exceed amount of \$175 million.

#### **Summary:**

Request for Proposal No. Doc4738203345 (RFP) was issued in September 2024, to solicit qualified contractors to provide supply of distribution transformers for a period of five years. A pre-proposal meeting was held on September 26, 2024, which was attended by 18 Contractors. SMUD received a total of 22 proposals, of which only 11 proposals were responsive. The results of the evaluation are shown below.

**Recommendation:** 

Award to the highest evaluated responsive proposers: United Trs Electric, Inc., OneSource Supply Solutions, LLC, Hyundai (Rep. Mader Supply), Eaton Corporation, PulseMac Solutions, LLC, PE Transformer Corp., and Klein Group America, Inc.

Proposers Notified by Procurement:463Proposers Downloaded:100Pre-Proposal Conference Attendance:18Proposals Received:22

Responsive Proposals Received	<u>P/F</u>	10 Points SEED	47 Points Technical	43 Points Pricing	Total Score	Overall Rank	Proposal Amount	Evaluated Proposal Amount	Proposed Award Amount	Manufacturing Location
United Trs, Electric, Inc.	P		43.00	43.00	86.00	1	\$31,199,811	\$31,199,811	Not to exceed \$175,000,000	Mexico
Hyundai (Rep. Mader Supply)	P	10	42.17	31.20	83.37	2	\$44,506,676	\$44,256,676	aggregate for all tasks.	South Korea
Eaton Corporation	P		46.00	37.34	83.34	3	\$35,313,603	\$35,313,603		USA
PulseMAC Solutions, LLC	P		44.33	38.90	83.23	4	\$34,763,168	\$34,763,168		China
OneSource Supply Solutions, LLC	P		46.67	36.31	82.97	5	\$37,471,161	\$37,471,161		South Korea
Kllen Group America, Inc.	P		40.50	38.10	78.60	6	\$32,751,521	\$32,751,521		China
PE Transformer Corp.	P		44.00	33.60	77.60	7	\$40,783,810	\$40,783,810		China
Howard (Rep. Mader Supply)	P	10	40.67	25.44	76.11	8	\$54,647,186	\$54,397,186		USA
KOC Electric Co. Ltd.	P		36.67	35.75	72.41	9	\$38,110,716	\$38,110,716		China

Magnetron USA LLC	P	33.83	35.63	69.46	10	\$37,114,414	\$37,114,414	China
Dozer Electric LLC	P	31.17	18.90	50.07	11	\$78,492,293	\$78,492,293	China

Non-Responsive Proposals Received	Proposal Amount	Comments
Siemens Energy, Inc	\$36,344,300	Did not pass minimum technical point threshold & incomplete bid for both Pad
		& Pole Mounted bid schedules.
ULS Corporate	\$38,981,255	Did not pass minimum technical point threshold.
PE Transformer (HD Supply Power)	\$41,191,170	Did not pass minimum technical point threshold.
ERMCO (HD Supply Power	\$5,320,527	Failed P/F & incomplete bid.
Solutions/Anixter/WESCO		•
Shirdi Sai Electricals	\$19,770,234	Failed P/F & incomplete bid.
KUKDONG Electric Co., Ltd	\$19,018,725	Failed P/F & incomplete bid.
Lekson Inc	\$	Did not submit section 6.9 responses
MVA Power Inc	\$	Did not submit section 6.9 responses
WEG Transformers USA LLC	\$	Did not submit section 6.9 responses
First Philec, Inc	\$26,633,584	Incomplete bid for both Pad & Pole Mounted bid schedules.
Hitachi Energy	\$28,857,758	Incomplete bid for Pole Mounted bid schedule.

<u>Supplier Diversity Program:</u> Hyundai, whose rep is Mader Supply is a Supplier Education & Economic Development (SEED) verified contractor.

**Board Policy:** Board-Staff Linkage BL-8, Delegation to the CEO with Respect to Procurement; Strategic Direction SD-13,

(Number & Title) Economic Development; Strategic Direction SD-7, Environmental Leadership.

Benefits: Awarding multiple contracts will help to mitigate SMUD's risks of operational disruptions associated with

Distribution Transformer supply.

Cost/Budgeted: \$175,000,000 Budgeted for 2025-2030 by Warehouse

Alternatives: Negotiate contract extension on current contract with Eaton. This would not be in SMUD's best interest as

SMUD received improved pricing and terms as well as additional suppliers to mitigate SMUD risks of

supply interruption.

Affected Parties: Warehouse, Line Assets, Supply Chain Services, and Suppliers.

**Coordination:** Warehouse, Supply Chain Services

Presenter: Casey Fallon, Director, Procurement, Warehouse & Fleet

Additional Links:			

SUBJECT	Contract Award for Distribution Transformers	ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

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#### **BOARD AGENDA ITEM**

#### STAFFING SUMMARY SHEET

Committee Meeting & Date
Finance & Audit – 04/15/25
Board Meeting Date
April 17, 2025

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5.						10. CEO & General Manager							
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FROM (IPR) DEPARTMENT							MAIL STOP	EXT.	DATE SENT				
Rhonda Staley-Brooks Communications, Marketing &					Comm	unity Re	elati	ons		A127	5415	04/03/25	
NIA													

**Requested Action:** 

Authorize the Chief Executive Officer and General Manager to enter into a contract with Powerhouse Science Center to extend SMUD's naming rights of the SMUD Museum of Science & Curiosity (MOSAC) for an additional two-year term through December 2039, in an amount not-to-exceed \$700,000 (\$350,000 per year).

**Summary:** 

PSC has offered SMUD the opportunity to supplement the sponsorship rights of MOSAC for an additional two years through the end of the decade (2039) at the pricing agreed upon in the 2018 Exclusive Presenting Partnership Agreement. This opportunity will provide continued significant visibility to SMUD, as well as important economic development benefits to the entire region while promoting riverfront development. MOSAC and its mission directly align with SMUD's science, technology, engineering and math (STEM) education and outreach objectives and our workforce development priorities. Additionally, MOSAC has rapidly established itself as an iconic cultural attraction unique to our region. UC Davis Health and the County of Sacramento have also recognized the benefit of continued partnership and have similarly taken the opportunity to expand their support.

**Board Policy:** (Number & Title)

Strategic Direction SD-7, Environmental Leadership; Strategic Direction SD-8, Employee Relations; Strategic Direction SD-10, Innovation; Strategic Direction SD-13, Economic Development; and Strategic Direction SD-15, Outreach and Communications

**Benefits:** 

MOSAC has proven to be a regional asset that reaches approximately 250,000 visitors each year. Supplementing the sponsorship rights would continue to secure a wide range of benefits including, among other things, exclusive naming rights, prominent signage, tailored exhibit content focused on education about climate change, technology, innovation, and the electricity industry, outreach and education opportunities, marketing, media, and advertising.

**Cost/Budgeted:** 

The new contract would add two years at \$350,000 per year (\$700,000) to SMUD's previous commitments and will be funded within program budgets.

Alternatives:

Continue under the existing Exclusive Presenting Partnership Agreement and forgo the opportunity to maintain the naming rights through the end of the decade.

Community Relations, Outreach & Support, DEIB, Learning & Sustainable Communities, SMUD

Affected Parties:

Customers and Community and the Greater Sacramento Region

**Coordination:** 

Communications, Marketing & Community Relations

Presenter:

Rhonda Staley-Brooks, Director, Community Relations Outreach & Support

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SUBJECT

ITEM NO. (FOR LEGAL USE ONLY)

SSS No. CFO 24-020

# **BOARD AGENDA ITEM**

#### STAFFING SUMMARY SHEET

Committee Meeting & Date
FINANCE & AUDIT - 2025
Board Meeting Date
N/A

	ТО										ТО		
1.	Jose Bodipo-M	Bodipo-Memba											
2.	Lora Anguay					7.							
3.	Scott Martin					8.							
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FRC	M (IPR)				DEPARTMENT						MAIL STOP	EXT.	DATE SENT
Lis	a Limcaco				Accounting						B352	7045	12/18/23
NAI	RRATIVE:												
	Requested						or the y	ear-	-to-da	te p	eriod and a s	ummary	of SMUD's
	Action:	curren	t P	ower Supply C	Costs.								
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	<b>Board Policy:</b> (Number & Title)		nar	ice Process Gi	P-3, Board Job Descrip	tion							
	Benefits:	Provid			s with information rega	arding	SMU	D's	finan	cial	position and	SMUD's	s current power
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	Cost/Budgeted:	Includ	led	in budget for i	nternal labor.								
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A	ffected Parties:	Accou	Accounting										
	Coordination:	A ccon	Accounting										
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	Presenter:	Lisa L	im	caco, Director	of Accounting & Cont	troller							

Additional Links:			

SUBJECT
SMUD's Financial Results & Power Supply Costs

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

# SACRAMENTO MUNICIPAL UTILITY DISTRICT OFFICE MEMORANDUM

TO: Distribution DATE: March 25, 2025 ACC 25-007

FROM: Michael Wilson / Lisa Limcaco

#### SUBJECT: FEBRUARY 2025 FINANCIAL RESULTS AND OPERATIONS DATA

We are attaching the financial and operating reports for the two months of 2025. They include sales and generation statistics and other selected data.

The change in net position is an increase of \$36.2 million compared to a budgeted decrease of \$20.3 million, resulting in a favorable variance of \$56.5 million.

We prepared these statements on the accrual basis of accounting, and they conform to generally accepted accounting principles. The bases for the budget amounts are:

- Budgeted electric revenues are based on the Forecast of Revenues by the Pricing Department, adjusted for unbilled revenues; and
- 2) Budgeted operating expenses reflect the 2025 Budget approved by the Board of Directors on December 12, 2024.

#### **Change in Net Position Year To Date**



#### SACRAMENTO MUNICIPAL UTILITY DISTRICT **EXECUTIVE SUMMARY**

#### For the Two Months Ended February 28, 2025

#### **Net Position**

The change in net position is an increase of \$36.2 million compared to a budgeted decrease of \$20.3 million. resulting in a favorable variance of \$56.5 million.

#### Revenues

- Revenues from sales to customers were \$244.7 million, which was \$12.4 million higher than planned. The increase is primarily due to:
  - Higher commercial sales of \$9.3 million primarily due to higher customer usage.
  - Higher residential sales of \$2.6 million primarily due to a shift in customer load shape.
  - No actual provision for uncollectible accounts compared to a budget of \$0.5 million. The current balance of the accumulated provision is sufficient to cover write-offs of arrears.
- Revenues under the California Global Warming Solutions Act (Assembly Bill [AB] 32) were \$5.9 million. This is due to carbon allowances sold through the state sanctioned quarterly auctions.
- Low Carbon Fuel Standard (LCFS) revenues were \$1.5 million due to LCFS credit sales.
- Non-cash revenues transferred to the rate stabilization fund were \$7.4 million for AB-32 and LCFS, AB-32 and LCFS funds are deferred until SMUD has qualified program expenses (projects that reduce carbon emissions or electric vehicle programs) to recognize revenue.
- Non-cash revenues transferred from the rate stabilization fund were \$10.7 million, which is \$8.6 million higher than plan. The increase is primarily due to \$8.7 million of revenue recognized for AB-32.

#### Commodities, Purchased Power, and Production

- SMUD's generation was lower by 150 GWh (10.7 percent); JPA and other generation was lower by 106 GWh (9.4 percent); and Hydro generation was lower by 44 GWh (16.4 percent).
- Purchased power expense of \$40.0 million, less surplus power sales of \$20.5 million was \$19.5 million. which was \$5.3 million lower than planned. Purchased power expense decreased primarily due to favorable prices in the market.
- Production operations cost of \$55.1 million, less surplus gas sales of \$11.5 million, was \$43.6 million, which was \$16.4 million lower than planned.
  - Fuel costs of \$34.4 million less surplus gas sales of \$11.5 million, was \$22.9 million, which was \$9.1 million lower than planned. This is primarily due to the reduction of thermal generation because it was more economical to replace with hydro generation and procure power at favorable market prices.
- The "power margin", or sales to customers less cost of purchased power, production operations costs and gas hedges included in investment revenue was \$180.6 million, which was \$33.0 million higher than planned. The power margin as a percentage of sales to customers was 73.8 percent, which was 10.3 percent higher than planned. This is due to higher sales to customers, lower purchased power, and lower production costs.

#### Other Operating Expenses

- All other operating expenses were \$158.6 million, which was \$9.9 million lower than planned.
  - Transmission and distribution operations expenses were down \$4.2 million primarily due to lower cost of transmission fees than planned.
  - Administrative & General expenses were down \$6.7 million primarily due to a slower start to projects such as Agile product teams, SAP S4HANA, and Retrofit Hi-Profile Conference Rooms projects.
  - Public Good expenses were higher by \$1.8 million primarily due to higher than planned rebate volume in Advanced Homes Solutions program. Also, higher than planned project completions for the Smart
  - Non-cash depreciation and amortization is higher by \$2.2 million primarily due to certain projects were capitalized sooner than expected.

# SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION For the Month Ended February 28, 2025 (thousands of dollars)

(u)	ousand	is of dollars	,				Percent of
		Actual		Budget	(	Over Under)	Increase (Decrease)
OPERATING REVENUES							
Sales to customers	\$	117,999	\$	112,706	\$	5,293	4.7 %
Sales of surplus power	·	9,129	·	10,332	·	(1,203)	(11.6)
Sales of surplus gas		4,973		-		4,973	*
SB-1 revenue (deferral)/recognition, net		(19)		_		(19)	*
AB32 revenue		5,854		_		5,854	*
Other electric revenue		4,182		3,369		813	24.1
Revenue to rate stabilization fund		(5,854)		-		(5,854)	*
Revenue from rate stabilization fund		4,719		1,266		3,453	272.7
Total operating revenues		140,983		127,673		13,310	10.4
Total operating revenues		140,300		127,070		10,010	10.4
OPERATING EXPENSES							
Operations							
Purchased power		10,454		23,655		(13,201)	(55.8)
Production		22,829		21,517		1,312	6.1
Transmission and distribution		7,361		9,333		(1,972)	(21.1)
Customer accounts		4,505		4,583		(78)	(1.7)
Customer service and information		7,010		7,598		(588)	(7.7)
Administrative and general		13,724		18,414		(4,690)	(25.5)
Public good		5,616		4,342		1,274	29.3
Total operations		71,499		89,442		(17,943)	(20.1)
Maintenance		0.400		4.440		(700)	(47.4)
Production		3,420		4,142		(722)	(17.4)
Transmission and distribution		9,702		9,845		(143)	(1.5)
Total maintenance		13,122		13,987		(865)	(6.2)
Depreciation and amortization							
Depreciation and amortization		23,310		22,254		1,056	4.7
Amortization of regulatory asset		3,956		3,883		73	1.9
Total depreciation and amortization		27,266		26,137		1,129	4.3
Total operating expenses		111,887		129,566		(17,679)	(13.6)
OPERATING INCOME (LOSS)		29,096		(1,893)		30,989	*
NON-OPERATING REVENUES AND EXPENSES							
Other revenues/(expenses)		2.500		0.500		4.000	44.0
Interest income		3,529		2,500		1,029	41.2
Investment revenue (expense)		(237)		-		(237)	(407.0)
Other income (expense) - net		(41)		539		(580)	(107.6)
Unrealized holding gains (losses)		380		-		380	*
Revenue - CIAC		1,790		1,814		(24)	(1.3)
Total other revenues		5,421		4,853		568	11.7
Interest charges							
Interest on long-term debt		8,036		8,461		(425)	(5.0)
Interest on commercial paper and other		22		379		(357)	(94.2)
Total interest charges		8,058		8,840		(782)	(8.8)
CHANGE IN NET POSITION	\$	26,459	\$	(5,880)	\$	32,339	550.0 %
O.D. U. OE HA HELL I SOUTHOR	Ψ	20,700	Ψ	(0,000)	Ψ	02,000	000.0 70

<sup>\*</sup> Equals 1000% or greater.

# SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION For the Two Months Ended February 28, 2025 (thousands of dollars)

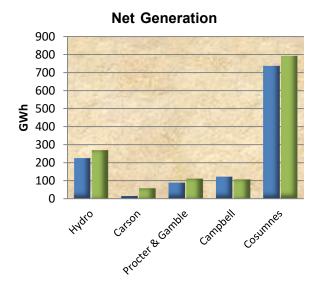
(6	iiousa	ilius oi uoliai	,			Over	Percent of Increase
		Actual		Budget		(Under)	(Decrease)
ODEDATING DEVENUES							
OPERATING REVENUES	ф	244 744	φ	222 204	φ	10 262	E 2 0/
Sales to customers	\$	244,744	\$	232,381	\$	12,363	5.3 %
Sales of surplus power		20,536		30,220		(9,684)	(32.0)
Sales of surplus gas		11,526 40		-		11,526 40	*
SB-1 revenue (deferral)/recognition, net AB32 revenue		5,854		-		5,854	*
LCFS revenue		•		-		•	*
Other electric revenue		1,520		- 6 90E		1,520	16.8
		7,945 (7,374)		6,805		1,140	10.0
Revenue to rate stabilization fund		(7,374)		2.042		(7,374)	400.2
Revenue from rate stabilization fund		10,650		2,012		8,638	429.3
Total operating revenues		295,441		271,418		24,023	8.9
OPERATING EXPENSES							
Operations							
Purchased power		40,037		55,040		(15,003)	(27.3)
Production		55,115		59,947		(4,832)	(8.1)
Transmission and distribution		14,913		19,076		(4,163)	(21.8)
Customer accounts		9,419		9,345		74	0.8
Customer service and information		13,482		14,438		(956)	(6.6)
Administrative and general		30,573		37,276		(6,703)	(18.0)
Public good		10,145		8,360		1,785	21.4
Total operations		173,684		203,482		(29,798)	(14.6)
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				(==;===)	(*****)
Maintenance							
Production		7,513		8,306		(793)	(9.5)
Transmission and distribution		17,833		19,488		(1,655)	(8.5)
Total maintenance		25,346		27,794		(2,448)	(8.8)
Depreciation and amortization							
Depreciation and amortization		46,654		44,407		2,247	5.1
Amortization of regulatory asset		8,024		7,766		258	3.3
Total depreciation and amortization		54,678		52,173		2,505	4.8
Total operating expenses		253,708		283,449		(29,741)	(10.5)
Total operating expenses		200,700		200,440		(20,771)	(10.0)
OPERATING INCOME (LOSS)		41,733		(12,031)		53,764	446.9
NON OPERATING DEVENUES AND EXPENSES							
NON-OPERATING REVENUES AND EXPENSES							
Other revenues (expenses)		7 510		E 042		2.470	40.0
Interest income		7,513		5,043		2,470	49.0
Investment revenue (expense)		(1,026)		-		(1,026)	(407.0)
Other income (expense) - net		(43)		613		(656)	(107.0)
Unrealized holding gains (losses)		483				483	(4.0)
Revenue - CIAC		3,553		3,623		(70)	(1.9)
Total other revenues		10,480		9,279		1,201	12.9
Interest charges							
Interest on long-term debt		15,985		16,922		(937)	(5.5)
Interest on commercial paper and other		42		644		(602)	(93.5)
Total interest charges		16,027		17,566		(1,539)	(8.8)
CHANGE IN NET POSITION	\$	36,186	\$	(20,318)	\$	56,504	278.1 %
CHANGE IN NET FUSITION	Ψ	50, 100	φ	(20,310)	φ	30,304	210.1 70

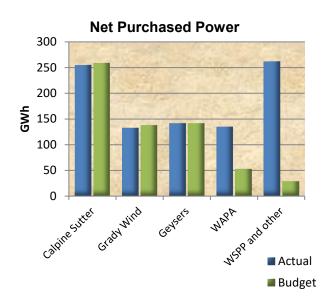
<sup>\*</sup> Equals 1000% or greater.

#### SACRAMENTO MUNICIPAL UTILITY DISTRICT SOURCES AND USES OF ENERGY - COMPARED TO BUDGET For the Period Ended February 28, 2025

			Increase			Increase
	Mor	nth	(Decrease)	Year to	o Date	(Decrease)
Sources of Energy (GWh)	Actual	Budget	Percentage	Actual	Budget	Percentage
Net Generated						
Hydro	176	156	12.8	225	269	(16.4)
Carson Power Plant	13	10	30.0	15	58	(74.1)
Procter & Gamble Power Plant	46	45	2.2	89	112	(20.5)
Campbell Power Plant	31	-	*	122	107	14.0
Cosumnes Power Plant	345	358	(3.6)	737	791	(6.8)
Other	31	46	(32.6)	64	65	(1.5)
Total net generation	642	615	4.4	1,252	1,402	(10.7)
Purchased Power less transmission	losses:					
CalEnergy	11	17	(35.3)	23	36	(36.1)
Calpine Sutter	93	71	31.0	255	259	(1.5)
Drew Solar	20	18	11.1	39	35	11.4
Feed in Tariff	10	11	(9.1)	21	20	5.0
Geysers	67	67	0.0	142	142	0.0
Grady Wind	59	59	0.0	133	138	(3.6)
Rancho Seco PV II	16	18	(11.1)	33	32	3.1
WAPA	80	53	50.9	135	53	154.7
WSPP and other	115	26	342.3	262	29	803.4
Other long term power	33	39	(15.4)	64	76	(15.8)
Total net purchases	504	379	33.0	1,107	820	35.0
Total sources of energy	1,146	994	15.3	2,359	2,222	6.2
Uses of energy:						
SMUD electric sales and usage	772	732	5.5	1,623	1,600	1.4
Surplus power sales	369	232	59.1	687	555	23.8
System losses	5	30	(83.3)	49	67	(26.9)
Total uses of energy	1,146	994	15.3 %	2,359	2,222	6.2 %
* Change equals 10000/ or more						

<sup>\*</sup> Change equals 1000% or more.





Net generation is lower than planned for the two-month period.

- Hydro generation is lower than planned (16.4 percent).
- JPA generation is lower than planned (9.8 percent).

Purchased power, less surplus power sales, is higher than plan (58.5 percent).

## SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF NET POSITION

February 28, 2025 and 2024 (thousands of dollars)

<u>Total</u>

							<u>Otal</u>	
					Intercompany			
	SMUD	SFA	NCEA	NCGA #1	Eliminations	2025		2024
ELECTRIC UTILITY PLANT								
Plant in service, original cost	\$ 6,857,979 \$	984,666 \$	- 9	\$ - :		7,838,067	\$	7,350,368
Less accumulated depreciation	3,124,521	733,818	-	-	(1,124)	3,857,215		3,679,433
Plant in service - net Construction work in progress	3,733,458 543.610	250,848 17,539	-	_	(3,454)	3,980,852 561,149		3,670,935 633,625
Investment in Joint Power Agencies	324,560	-	-	-	(283,560)	41,000		38,523
Total electric utility plant - net	4,601,628	268,387	-	-	(287,014)	4,583,001		4,343,083
RESTRICTED ASSETS								
Revenue bond reserves	-	-	-	-	-	-		1,027
Restricted for payment of debt service JPA funds	55,267	12,132	17,560	- 21,142	-	55,267 50,834		53,265 45.928
Nuclear decommissioning trust fund	9,981	-	-		-	9,981		9,501
Rate stabilization fund	342,775	-	4 101	- 15	-	342,775		213,563
Other funds  Due (to) from unrestricted funds (decommissioning)	69,054 (6,684)	-	4,191 -	15 -	-	73,260 (6,684)		42,372 (6,684)
Due (to) from restricted funds (decommissioning)	6,684	-	-	-	-	6,684		6,684
Less current portion	(108,289)	(12,132)	(21,751)	(21,157)	-	(163,329)		(122,612)
Total restricted assets	368,788	-	-	-	-	368,788		243,044
CURRENT ASSETS								
Cash, cash equivalents and investments Unrestricted	439,351	49,612	_	_	_	488,963		547,034
Restricted	108,289	12,132	21,751	21,157	-	163,329		122,612
Accounts receivable - net	323,074	46,334	4,118	2,776	(85,057)	291,245		248,287
Lease receivable Energy efficiency loans due within one year	769 139	-	_	-	(225)	544 139		630 139
Interest receivable	4,876	259	-	12	-	5,147		4,467
Lease interest receivable	51	-	-	405	(8)	43		46
Regulatory costs to be recovered within one year Derivative financial instruments maturing within in one year	91,929 34,521	104	-	105	-	92,138 34,521		75,792 7.936
Inventories	164,110	17,098	-	-	-	181,208		158,122
Prepaid gas to be delivered within one year	- 04 400	-	9,467	32,529	-	41,996		47,136
Prepayments and other Total current assets	24,492 1.191.601	6,658 132,197	35.336	16 56,595	(85.290)	31,166 1.330.439		26,444 1,238,645
NONCURRENT ASSETS	1,101,001	102,101	00,000	00,000	(00,200)	1,000,100		1,200,010
Regulatory costs for future recovery								
Decommissioning	96,552	-	-	-	-	96,552		99,733
Pension	632,508	-	-	-	-	632,508		546,177
OPEB Bond Issues	312,529	452	-	140	-	312,529 592		308,356 801
Derivative financial instruments	462	-	-	-	-	462		220
Derivative financial instruments	29,893	-	- 60F 722	46.242	-	29,893 732.075		34,875 583.990
Prepaid gas Lease receivable	19.853	-	685,732	46,343	(3,300)	16.553		17,255
Energy efficiency loans - net	129	-	-	-	-	129		368
Other Total naneuwrent accets	91,264 1,183,190	12 464	685.732	21 46.504	(3,300)	91,297 1,912,590		87,328 1,679,103
Total noncurrent assets TOTAL ASSETS	\$ 7,345,207 \$	401,048 \$	721,068			8,194,818	\$	7,503,875
TOTAL ASSETS	φ 1,343,201 φ	401,046 <b>\$</b>	721,000	103,099	\$ (373,004) \$	0,194,010	Φ	7,303,673
DEFERRED OUTFLOWS OF RESOURCES								
Accumulated decrease in fair value of hedging derivatives	27,055	-	-	_	-	27,055		64,792
Deferred pension outflows	143,317	-	-	-	-	143,317		140,837
Deferred OPEB outflows	50,990	-	-	-	-	50,990		56,729
Deferred ARO outflows	-	996	-	-	-	996		1,638
Unamortized bond losses - other	28,540	613	-	-	-	29,153		5,982
TOTAL DEFERRED OUTFLOWS OF RESOURCES	249,902	1,609		<u> </u>	-	251,511		269,978
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$ 7,595,109 \$	402,657 \$	721,068	103,099	\$ (375,604) \$	8.446.329	\$	7,773,853
TO TAL AGOLTO AND DELL'INNED COTT LOWS OF INEGOURGES	ψ 1,050,105 Φ	702,001 Þ	121,000	y 100,000 i	ψ (313,00 <del>4</del> ) Φ	0,770,328	φ	1,113,003

#### SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF NET POSITION February 28, 2025 and 2024 (thousands of dollars)

#### **LIABILITIES AND NET ASSETS**

										<u>T</u>	<u>otal</u>
		SMUD		SFA		NCEA	NCGA #1		company inations	2025	2024
LONG-TERM DEBT - NET	\$	2,391,841	\$	64,381	\$	721,094	\$ 66,245	\$	- \$	3,243,561	2,914,
CURRENT LIABILITIES											
Commercial paper notes		-		_		_	-		-	-	150,
Accounts payable		122,721		4,268		-	89		-	127,078	105,
Purchased power payable		70,054		34,442		-	1,391		(85,057)	20,830	24,
Credit support collateral obligation		9,592							-	9,592	10,
Long-term debt due within one year		90,045		14,270		5,455	28,295		-	138,065	137,
Accrued decommissioning		7,471		-		0.074	-		-	7,471	7,
Interest payable		12,866		623		2,874	590		- (0)	16,953	17,
Accrued interest liability		397 65.034		11		-	-		(8)	400 65.034	68.
Accrued salaries and compensated absences  Derivative financial instruments maturing within one year		15,125		-		-	-		-	15,125	44.
Customer deposits		2,325								2,325	1,
Lease and subscription software liability		36,928		306		_	_		(225)	37,009	32,
Other		95,259		-		_	_		-	95,259	57,
Total current liabilities		527,817		53,920		8,329	30,365		(85,290)	535,141	658,
NONCURRENT LIABILITIES											
Accrued decommissioning - net		99.849		10.467		_	_		_	110.316	112.
Derivative financial instruments		12.641				_	-		-	12.641	20.
Net pension liability		308,499		-		-	-		-	308,499	259,
Net OPEB liability		30,290		-		-	-		-	30,290	25,
Lease liability		41,107		4,567		-	-		(3,300)	42,374	68,
Other		87,689		-		60	-		-	87,749	87,
Total noncurrent liabilities		580,075		15,034		60	-		(3,300)	591,869	573,
TOTAL LIABILITIES		3,499,733		133,335		729,483	96,610		(88,590)	4,370,571	4,147,
DEFERRED INFLOWS OF RESOURCES											
Accumulated increase in fair value of hedging derivatives		62,743		_		_	_		_	62,743	42,
Deferred pension inflows		765		_		_	_		_	765	8.
Deferred OPEB inflows		15.238		_		_	_		_	15.238	30.
Deferred lease inflows		19,732							(3,454)	16,278	17,
		1.093.650		-		-	-		(3,434)	1.093.650	853.
Regulatory credits		, ,		-			-		-	, ,	,
Unamortized bond gains - other		32,647		-		2,491	-		-	35,138	36,
Unearned revenue		3,641				<del>-</del>			<del>-</del> -	3,641	3,
TOTAL DEFERRED INFLOWS OF RESOURCES		1,228,416		-		2,491	<u> </u>		(3,454)	1,227,453	992,
NET POSITION											
Balance at beginning of year		2,840,490		261,626		(13,147)			(283,496)	2,812,119	2,586,
Net increase (decrease) for the year		26,470		7,696		2,207	(187)	)	-	36,186	47,
Member contributions (distributions) - net		-		-		34	30		(64)	-	0.55
TOTAL NET POSITION		2,866,960		269,322		(10,906)	6,489	(	(283,560)	2,848,305	2,634,
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES											
AND NET POSITION	\$	7,595,109	\$	402.657	\$	721.068	\$ 103.099	\$	(375,604) \$	8.446.329	\$ 7,773,
AND ITELL OCCUPANT	Ψ	1,000,100	Ψ	702,007	Ψ	121,000	ψ 100,000	Ψ	$(0.0,00\pm j)$	0,770,020	Ψ 1,110,

# SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF CASH FLOWS

# For the Period Ended February 28, 2025 (thousands of dollars)

		Month	Ye	ar to Date
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers	\$	135,624	\$	272,947
Receipts from surplus power and gas sales		8,006		22,676
Other receipts		1,813		3,170
Payments to employees - payroll and other		(30,360)		(71,709)
Payments for wholesale power and gas purchases		(26,712)		(75,855)
Payments to vendors/others		(48,981)		(114,262)
Net cash provided by operating activities		39,390		36,967
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Interest on debt		(17,243)		(18,260)
Net cash used in noncapital financing activities		(17,243)		(18,260)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Construction expenditures		(30,246)		(60, 264)
Contributions in aid of construction		1,369		3,091
Interest on debt		(35,512)		(37,673)
Lease and other receipts/payments - net		(2,449)		(5,314)
Net cash used in capital and related financing activities		(66,838)		(100,160)
CASH FLOWS FROM INVESTING ACTIVITIES				
Sales and maturities of securities		110,607		147,204
Purchases of securities		-		(77,499)
Interest and dividends received		6,133		9,942
Investment revenue/expenses - net		(222)		(1,002)
Net cash provided by investing activities		116,518		78,645
Net increase (decrease) in cash and cash equivalents		71,827		(2,808)
Cash and cash equivalents at the beginning of the month and year		342,196		416,831
	Φ	444.000	Φ	444.000
Cash and cash equivalents at February 28, 2025	\$	414,023	\$	414,023
Cash and cash equivalents included in:				
Unrestricted cash and cash equivalents	\$	325,012	\$	325,012
Restricted and designated cash and cash equivalents		72,589		72,589
Restricted and designated assets (a component of the total of				
\$368,789 at February 28, 2025)		16,422		16,422
Cash and cash equivalents at February 28, 2025	\$	414,023	\$	414,023

SSS No. IAS 2025-4	

# **BOARD AGENDA ITEM**

#### **STAFFING SUMMARY SHEET**

Committee Meeting & Date
Finance & Audit – 04/15/25
Board Meeting Date
April 17, 2025

				ТО								ТО		
1.	Scott Martin													
2.	Lora Anguay						7.							
3.	Jose Bodipo-M	Iemba					8.							
4.							9.	Legal						
5.							10.	CEO	& (	Genei	al I	Manager		
Cor	nsent Calendar	Yes	Х	No A	If no, sched	ule a dry run presentation.	Bud	geted	Х	Yes		No (If no, exp section.)	lain in Cos	st/Budgeted
	OM (IPR)	•				DEPARTMENT	•					MAIL STOP	EXT.	DATE SENT
	ire Rogers					Internal Audit Servic	es					B409	7122	03/28/25
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SUBJECT		ITEM NO. (FOR LEGAL USE ONLY)
	Internal Audit Services Reports	

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

**Additional Links:** 

#### SACRAMENTO MUNICIPAL UTILITY DISTRICT

#### OFFICE MEMORANDUM

**TO:** Board of Directors **DATE:** March 31, 2025

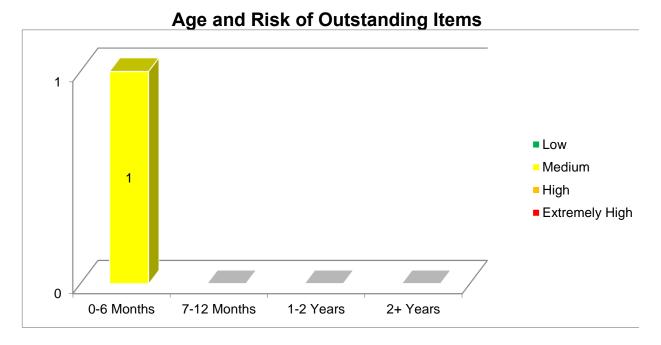
FROM: Claire Rogers

SUBJECT: QUARTERLY REPORT ON THE STATUS OF RECOMMENDATIONS AS OF

MARCH 31, 2025

Attached for your review is the Status of Recommendations report for the First Quarter of 2025. Prior to this report being finalized, all outstanding recommendations were given to the responsible department Manager/Director for follow up.

The chart below is a breakdown by age and risk of the outstanding items regardless of their risk ranking:



If you need further information or wish to discuss any aspect of the report, please contact me at 732-7122, or <a href="mailto:Claire.Rogers@smud.org">Claire.Rogers@smud.org</a>.

## **STATUS OF RECOMMENDATIONS AT 03/31/2025**

RISK	RECOMMENDATION	RESPONSIBLE DEPARTMENT	STATUS / DATE	COMMENTS	
Communi Impact PI 28007762 Medium Process Improvem	an monitoring activities; of should indicate any uper-01 related to deliverables timelines, as well as the exceptions made to fur requirements. Addition implement a process to	locumentation odates or delays and agreed-upon ne reasons for any nding agreement nally, they should to confirm that work according to the	Customer Operations an Assistance	Date Issued 03/06/2025 Outstanding 05/15/2025	Customer assistance agrees with IAS's recommendation. Customer Assistance will continue monitoring progress for deliverables for our agreements. Additionally, we will include a process for documenting updates or delays to deliverables and adhere to the process including documenting the inspection/verification of the installation of any equipment when completed, which will be saved to SharePoint for future reference. The team has created the process documentation, and a tracking sheet to verify and document installation completions, the timeliness and quality of the work, and is currently refining the process to ensure everything is documented for verification when needed. It is anticipated that all corrective action(s) will be implemented by May 15, 2025.



# **Community Impact Plan**

#### **Executive Summary**

Internal Audit Services (IAS) has completed a review of the Community Impact Plan (CIP). The purpose of this audit was to evaluate the processes in place to implement and monitor SMUD's Community Impact Plan. This audit was included in the 2025 IAS Audit Plan.

The CIP, developed in 2022 through collaboration among various SMUD teams, supports the 2030 Clean Energy Vision by focusing on affordability, equitable access, and community engagement. One of its key goals is to double the investment in underresourced communities. The plan was designed to be implemented over three years, 2023 through 2025, but has recently been approved for funding through 2028.

We confirmed that the CIP includes clear and measurable goals that aligned with implementation plans. The CIP team has established focus areas and initiatives, identified supporting programs, and set quantifiable metrics to track progress. While most metrics were accurately reported, tracking the Neighborhood Electrification measures proved challenging. The CIP team has committed to improving the tracking and reporting of these metrics before the next annual report to the Board.

Additionally, the CIP team, in collaboration with SMUD's Finance Planning & Analytics group, effectively monitors budget adherence and resource allocation. We reviewed budget documents and tracking tools and confirmed that all programs are tracking their expenditures and adhering to their allocated budgets.

Finally, we determined Customer Assistance can improve their monitoring of funding agreements by documenting their monitoring activities. The funding agreements in our sample selection included clear requirements and deliverables, and recipients of CIP funds met applicable eligibility criteria; however, the team could not demonstrate that work related to two of the funding agreements adhered to established timelines, and the team did not verify that projects included in the funding agreements had been completed.

IAS commends the CIP team members for their commitment to SMUD's under-served communities, and we thank them for their cooperation and support during this audit. We would also like to thank the Finance Planning & Analytics team for the assistance they provided.

**ERM Dashboard** 

**Underserved Community Engagement** 

# **Internal Audit Services**

# Community Impact Plan

Audit Report 28007762







# **Community Impact Plan**

#### Internal Audit Services Report

#### **Background:**

Internal Audit Services (IAS) has completed a review of the Community Impact Plan. The purpose of this audit was to evaluate the processes in place to implement and monitor SMUD's Community Impact Plan. This audit was included in the 2025 IAS Audit Plan.

In 2022 the Board authorized the use of \$41 million for Community Impact Plan (CIP) expenditures. The CIP is a three-year plan that was developed by teams across SMUD to be implemented between 2023 and 2025; these teams included Sustainable Communities, Advanced Energy Solutions, Customer Operations and Assistance, Customer & Grid Strategy; and Communications, Marketing and Community Relations. The CIP was created to support SMUD's commitment to ensuring all customers and communities benefit from the 2030 Clean Energy Vision by making meaningful investments in under-resourced communities. In November 2024, SMUD's Board of Directors voted to set aside an additional \$20 million for Community Impact Plan expenditures though 2028.

#### Scope:

The scope of this audit included all information related to the Community Impact Plan, including all strategy and planning documentation and presentations, all tracking and monitoring tools, and all associated funding agreements and invoices.

#### **Objectives:**

The objectives of this audit were to:

- 1. Confirm that the Community Impact Plan includes clear goals and that plans for its implementation have been developed.
- 2. Determine whether the Community Impact Plan's budget and resources are adequately monitored.
- Evaluate the process for monitoring the implementation and progress of the Community Impact Plan and confirm that associated funding agreements are appropriately monitored.

#### **Summary:**

IAS interviewed members of the Community Impact Plan (CIP) team to understand the processes in place to implement and monitor the CIP's objectives. We obtained and reviewed CIP-related documents, including strategy and planning materials, Board presentations, and resource documents to assess the clarity and consistency of the CIP's goals and initiatives. Additionally, we conducted interviews with CIP team members and analyzed performance metrics to confirm the measurability of goals and the establishment of timelines. Our review also included an examination of budget documents and tracking tools to evaluate the monitoring of the CIP's budget and



resources. Lastly, we reviewed a sample of CIP partner funding agreements to ensure they included clear requirements and deliverables and were adequately monitored.

We confirmed that the CIP includes clear goals and that plans for its implementation have been developed. Specifically, CIP goals and initiatives are clearly and consistently documented, and reflect the program's purpose and focus. The CIP team has established focus areas and initiatives, identified programs that support these initiatives, and identified measurable goals to track progress. The goals are quantifiable, and the established metrics accurately reflect these goals. Additionally, a three-year timeline has been established for the CIP, with the flexibility to extend beyond this period if additional funding was secured. Although there are no specific milestones, the team aims to achieve its quantifiable metric goals within the three-year timeline.

We reviewed the methods used to track CIP funds and adhere to available budgets. SMUD's Finance Planning & Analytics group facilitates discussions with CIP teams to address budget variances and forecasts. Additionally, all programs can demonstrate that they are tracking their expenditures and adhering to their allocated budgets. We also confirmed that the CIP teams evaluate and monitor their resource needs. Although the CIP programs surveyed have not identified a need for additional resources and do not conduct recurring evaluations, the initial planning of the CIP included an assessment of resources based on proposed project offerings and requests for additional staffing to ensure that resources were sufficient for the duration of the three-year plan.

Additionally, we found that apart from one offering, the metrics in our sample were accurately tracked and verifiable and were accurately reported the Board. We noted that the number of Neighborhood Electrification measures is difficult to track on a monthly basis and the metric could not be verified for accuracy. The CIP team lead has committed to working with the team responsible for the Neighborhood Electrification offering to reassess and improve the tracking and reporting of this metric before the next annual report to the Board.

Finally, we found that the funding agreements in our sample selection included clear requirements and deliverables, and recipients of CIP funds met applicable eligibility criteria; however, two of the funding agreements in our selection were not adequately monitored. Specifically, the team did not document their monitoring activities and could not demonstrate that the funded partners adhered to established timelines. The team also did not verify that projects included in the funding agreements had been completed.

#### **Conclusion:**

The Community Impact Plan team has developed a plan with clear and measurable objectives that supports SMUD's 2030 Zero Carbon Plan by increasing offerings and incentives for under-resourced communities. The CIP team tracks progress through established quantifiable metrics, and, in collaboration with Finance Planning, & Analytics, effectively monitors budget adherence and resource allocation. While CIP-funded agreements included timelines and clear deliverables, the Customer Assistance team can improve their monitoring of their agreements by documenting their monitoring activities and verifying that CIP-funded projects are completed.



IAS commends the CIP team members for their commitment to SMUD's under-served communities, and we thank them for their cooperation and support during this audit. We would also like to thank the Finance Planning & Analytics team for the assistance they provided.



# **Community Impact Plan**

#### Observations

Observation 1 – Monitoring of Funding Agreements								
Risk Ranking	Category	Department(s) Responsible	Planned Completion Date					
Medium	Process Improvement	Customer Operations and Assistance	5/15/2025					

#### Criteria:

SMUD's Procurement Manual states that monitoring activities are proactive steps to remain informed about the contractor's status, activities and performance, and risks posed to SMUD. The contract manager is responsible for ensuring compliance with all contract provisions and monitoring the contractor's progress to ensure that services are performed according to the quality, quantity, objectives, timeframes, budget, and manner specified in the contract.

#### **Conditions:**

Our review of monitoring activities found that oversight of the deliverables and timelines associated with two of the funding agreements in our sample selection could be improved. Specifically, projects in these funding agreements were not completed within the timelines outlined in the agreements, and the Customer Assistance team did not verify their completion. Although the funding agreements require that recipients provide detailed reports about the funded projects, the team does not appear to have requested or received them. Additionally, we found that invoices for one of the agreements was paid after the due date indicated in the funding agreement, and before the project's completion date.

#### Causes:

Customer Assistance staff does not document their monitoring activities; although they were in contact with the funding partners, they did not document their meetings and conversations or track the progress and completion of the projects.

#### Effects:

Without effective contract monitoring, Customer Assistance staff cannot demonstrate that the partners completed the agreed-upon work within established timelines, or that they used Community Impact Plan funds as intended.

#### Recommendations:

Customer Assistance should document its monitoring activities; documentation should indicate any updates or delays related to deliverables and agreed-upon timelines, as well as the reasons for any exceptions made to funding agreement requirements. Additionally, they should implement a process to confirm that work has been completed according to the terms of the funding agreement.



#### **Management Responses:**

Customer assistance agrees with IAS's recommendation. Customer Assistance will continue monitoring progress for deliverables for our agreements. Additionally, we will include a process for documenting updates or delays to deliverables and adhere to the process including documenting the inspection/verification of the installation of any equipment when completed, which will be saved to SharePoint for future reference. The team has created the process documentation, and a tracking sheet to verify and document installation completions, the timeliness and quality of the work, and is currently refining the process to ensure everything is documented for verification when needed. It is anticipated that all corrective action(s) will be implemented by May 15, 2025.



#### **Appendix A - Observation Definitions**

**Observation:** Audit observations are risk ranked using the guidance below and focused on policy, compliance and operational improvement opportunities of the audited area.

#### **Risk Rankings:**

#### **Extremely High**

- Material loss of assets or financial impact; or
- Severe legal, regulatory or compliance sanctions; or
- · Cessation of business services for the foreseeable future; or
- · Critical impact in achieving SMUD's goals and objectives; or
- Major deterioration in customer metrics and surveys. Irreparable negative media coverage and damage to SMUD's reputation; or
- Widespread loss of confidence from employees. Unable to fill critical positions for a long period of time

#### High

- Significant loss of assets or financial impact; or
- Significant legal, regulatory or compliance sanctions; or
- Widespread disruption of service levels and interruption of business functions; or
- Significant delays or modification of operational goals and objectives; or
- Significant deterioration in customer metrics and surveys; Significant negative media and erosion of trust; or
- Significant loss of confidence from employees. Significant increase in unanticipated employee separations. Slight impact to fill critical positions

#### **Medium**

- Moderate loss of assets or financial impact; or
- Moderate legal, regulatory or compliance sanctions; or
- Moderate operational impact to service levels or business disruption; or
- Moderate delays or modification to goals and objectives; or
- Moderate decline in customer metrics and surveys. Modest negative media; or
- Moderate loss of confidence from employees. Moderate increase in unanticipated employee separations. Little to no impact to critical positions

#### Low

- Minor loss of assets or financial impact; or
- Minor legal, regulatory or compliance sanctions; or
- Minor operational impact to service levels and business activity; or
- Minor delays or modifications to goals and objectives; or
- Slight decline in customer metrics and surveys. Limited public criticism; or
- Minor loss of confidence from employees. Slight increase in unanticipated employee separations. No impact to critical positions

#### Components:

<u>Criteria</u> – The standards, measures, or expectations used in making an evaluation and/or verification (the correct state)

<u>Conditions</u> – The situation that you found, supported by evidence and characterized by facts, measurements, examples, etc. (the current state)

Causes – The reasons for the difference between expected and actual conditions

<u>Effects</u> – The actual or potential risks or exposure the organization faces if the causes and the conditions continue.



#### **Personal Protective Equipment**

#### **Executive Summary**

Internal Audit Services (IAS) has completed a review of Personal Protective Equipment (PPE). The purpose of the audit was to evaluate compliance with regulatory requirements for PPE as well as SMUD's Health and Safety Standard 3-17, PPE, with a specific focus on head protection; foot protection; and life rings and personal flotation devices (PFD). This audit was included in the 2024 IAS audit plan.

PPE is worn or donned by an individual to reduce the likelihood of injury when hazards cannot be eliminated. Due to the nature and scope of work performed at SMUD, SMUD is required to meet a number of regulatory requirements associated with the usage of PPE. California Code of Regulations (CCR), Title 8 sets the PPE requirements used throughout the state. Health & Safety Standard 03-17, *Personal Protective Equipment*, supports compliance with CCR Title 8 PPE requirements and serves as SMUD's guiding standard for the PPE program by establishing requirements regarding the selection, availability, training, and proper use of PPE for all SMUD personnel.

IAS completed an evaluation of SMUD's Health & Safety Standard 03-17 and determined that it is consistent with applicable CCR Title 8 requirements for head protection, foot protection, and life rings and PFDs. In addition, hard hats, foot shields/guards, life rings, and PFDs purchased are consistent with Health & Safety Standard 03-17 and Title 8 requirements. Staff are assigned general PPE training annually as required by Health & Safety Standard 03-17 and the general PPE training content is consistent with Health & Safety Standard 03-17. Further, specialized training for boat safety is occurring that includes instruction on use of PFDs.

IAS would like to thank Environmental, Safety and Real Estate Services, Procurement, Warehouse & Fleet, and Power Generation for their cooperation and support in conducting this audit.

**ERM Dashboard** 

**Employee Safety** 

## Internal Audit Services

## Personal Protective Equipment

Audit Report 28007780







### **Personal Protective Equipment**

Internal Audit Services Report

#### **Background:**

Internal Audit Services' (IAS) has completed a review of Personal Protective Equipment (PPE) program. The audit was included in the 2024 IAS audit plan.

PPE is worn or donned by an individual to reduce the likelihood of injury when hazards cannot be eliminated. Due to the nature and scope of work performed at SMUD, SMUD is required to meet a number of regulatory requirements associated with the usage of PPE. California Code of Regulations (CCR), Title 8 sets the PPE requirements used throughout the state. Health & Safety Standard 03-17, *Personal Protective Equipment*, supports compliance with Title 8 PPE requirements and serves as SMUD's guiding standard for the PPE program by establishing requirements regarding the selection, availability, training, and proper use of PPE for all SMUD personnel.

Safety Services within SMUD's Environmental, Safety and Real Estate Services aims to drive an enterprise-wide culture of safety for life and zero incidents and assists all departments in reaching this goal. Some of the many services that Safety Services provides is regulatory review, safety training, and enhancing safety standards for the organization. Safety Services identifies pertinent Title 8 PPE requirement standards for SMUD staff and maintains Health & Safety Standard 03-17. Tool Repair and Equipment Management (Tool Room) within Procurement, Warehouse & Fleet supplies SMUD staff with the tools and equipment needed to complete their work along with other services such as completing repairs, managing equipment calibrations, and inspecting PPE.

#### Scope:

The audit focused on evaluating compliance with internal safety standards for PPE for the following categories of PPE: head protection, foot protection, and life rings and personal flotation devices (PFD). The audit period was January 1, 2022 through October 31, 2024.

#### **Objectives:**

The objectives of the audit were to:

- 1. Evaluate if Health & Safety Standard 03-17, PPE, is consistent with current Title 8 requirements for head protection, foot protection, and life rings and personal flotation devices (PFD).
- 2. Evaluate if hard hats, foot protection, life rings and PFDs purchased are consistent with Health & Safety Standard 03-17 and CCR Title 8 requirements.
- Evaluate if PPE training is provided to staff annually and includes instruction on proper use and maintenance of head protection, foot protection, and life rings and PFDs.



#### **Summary:**

IAS interviewed staff from Safety Services, the Tool Room, and Power Generation-Hydro Operations Maintenance to obtain an understanding of their involvement in SMUD's PPE efforts as it related to head protection, foot protection, and life rings and PFDs. We reviewed applicable CCR Title 8 requirements for head protection, foot protection, and life rings and PFDs and compared it to SMUD's Health & Safety Standard 03-17, PPE and determined that Health & Safety Standard 03-17 sufficiently met the requirements. IAS sampled in stock hard hats and foot shields/guards available to staff within the Tool Room and determined they met the requirements of Health & Safety Standard 03-17 and CCR Title 8. IAS also sampled life vests and PFDs located at the Tool Room, Fresh Pond Hydro Headquarters, Jaybird Power House, and Union Valley Power House and determined that the sampled equipment was in good condition and met the requirements of Health & Safety Standard 03-17 and CCR Title 8. In addition, we reviewed general PPE training course content and determined that it is consistent with Health & Safety Standard 03-17 as well as verified that staff are assigned annual PPE training in accordance with Health & Safety Standard 03-17 requirements. Further, we obtained training records for individuals that have taken training specific to boat safety and verified that the course content included instruction on use of PFDs.

#### **Conclusion:**

SMUD's Health & Safety Standard 03-17 is consistent with applicable CCR Title 8 requirements for head protection, foot protection, and life rings and PFDs. In addition, hard hats, foot shields/guards, life rings, and PFDs purchased are consistent with Health & Safety Standard 03-17 and CCR Title 8 requirements. Staff are assigned general PPE training annually as required by Health & Safety Standard 03-17 and the general PPE training content is consistent with Health & Safety Standard 03-17. Further, specialized training for boat safety is occurring that includes instruction on use of PFDs.

IAS would like to thank Environmental, Safety and Real Estate Services, Procurement, Warehouse & Fleet, and Power Generation for their cooperation and support in conducting this audit.



# Spill Prevention Control and Countermeasures (SPCC)

**Executive Summary** 

Internal Audit Services (IAS) has completed a review of SMUD's Spill Prevention Control and Countermeasures (SPCC). The purpose of this audit is to evaluate the compliance of SMUD's applicable facilities with the federal SPCC rule. This audit was included in the 2025 IAS Audit Plan.

Facilities storing over 1,320 gallons of oil in aboveground containers are subject to the Spill Prevention, Control, and Countermeasure (SPCC) rule, which requires the development and implementation of SPCC plans to prevent and manage oil spills. SMUD owns several facilities that require SPCC plans, which must be reviewed and certified by a Professional Engineer.

We reviewed two of SMUD's SPCC plans and confirmed that they comply with SPCC plan regulations. Additionally, annual environmental compliance training complies with the regulations' training requirements and is delivered to applicable field employees. Finally, the facilities we reviewed are performing inspections as required by their respective plans.

IAS commends Environmental Services staff for its dedication to environmental compliance, and we would like to thank them for their cooperation and support during this audit. We would also like to thank Sacramento Power Academy staff for the assistance they provided.

**ERM Dashboard** 

**Environmental Compliance** 

## Internal Audit Services

# Spill Prevention Control and Countermeasures (SPCC)

Audit Report 28007841







# Spill Prevention Control and Countermeasures (SPCC)

Internal Audit Services Report

#### **Background:**

Internal Audit Services (IAS) has completed a review of SMUD's Spill Prevention Control and Countermeasures (SPCC). The purpose of this audit was to evaluate the compliance of SMUD's applicable facilities with the federal SPCC rule. This audit was included in the 2025 IAS Audit Plan.

Facilities that store more than 1,320 gallons of oil in aboveground containers are covered by the SPCC rule, which helps facilities prevent a discharge of oil into navigable waters or adjoining shorelines. The SPCC rule requires facilities to develop, maintain, and implement an oil spill prevention plan, called an SPCC plan; these plans help facilities prevent oil spills, as well as to control a spill should one occur.

SMUD owns several facilities that require SPCC plans, including the East Campus Operations Center, Upper American River Project and Chili Bar, Rancho Seco Industrial Facility, and most distribution and transmission substations. Some SMUD-owned facilities are subject to SPCC plans that are developed and implemented by the third-party facility operator, including the Rancho Seco Solar facilities and all other power generation facilities. SPCC plans must be reviewed and certified by a professional engineer (PE).

SPCC plans implemented by SMUD are written, reviewed, certified, and updated by a PE in Environmental Services. Regulations require that plans are updated every five years, although the Environmental Services engineer performs an inspection of each facility every year and updates the plans if needed. SPCC-related training is developed by the Sacramento Power Academy (SPA) in collaboration with the Environmental Services team. Regular inspections of oil-filled tanks and equipment are performed by staff at the facilities.

#### Scope:

The scope of this audit is all Spill Prevention Control and Countermeasure plans for SMUD facilities, related inspection procedures and documentation, and all related trainings and applicable training records.

#### **Objective:**

The objective of this audit was to determine whether SMUD's Spill Prevention Control and Countermeasure (SPCC) plans comply with federal regulations.

#### **Summary:**

IAS interviewed Environmental Services staff to learn about the processes related to Spill Prevention Control and Countermeasures (SPCC) plans and to identify all of SMUD's SPCC plans. To evaluate SMUD's compliance with the SPCC rule, we



identified each federal requirement for SPPC plans. We then selected two of SMUD's SPCC plans to review—the East Campus Operations Center (EC-OC), and Upper American River Project (UARP) and Chili Bar. We then reviewed the SPCC plans and confirmed that each requirement was addressed.

We also identified SPCC training requirements and reviewed environmental protection training to confirm that all the required elements were included. We also selected a sample of potential oil-handling employees at the facilities we selected and confirmed that they received the required training in the last year.

Finally, for the two SPCC plans in our sample, we identified inspection requirements and verified that inspections are currently being performed as required by the plan. We noted that one of the required weekly inspection forms for tanks filled with new oil had not been completed by Fleet staff at EC-OC, although daily inspections of used-oil tanks in the area were being performed. Fleet staff implemented the weekly form as soon as they were notified about the oversight, and Environmental Services staff will work with them to determine the most efficient way to perform their inspections going forward.

#### **Conclusion:**

The Spill Prevention Control and Countermeasures (SPCC) plans we reviewed complied with SPCC plan regulations. Additionally, annual environmental compliance training complies with the regulations' training requirements and is delivered to applicable field employees. Finally, the facilities we reviewed are performing inspections as required by their respective plans.

IAS commends Environmental Services staff for its dedication to environmental compliance, and we would like to thank them for their cooperation and support during this audit. We would also like to thank Sacramento Power Academy staff for the assistance they provided.

2

SSS No. BOD 2025-008

## **BOARD AGENDA ITEM**

#### **STAFFING SUMMARY SHEET**

Committee Meeting & Date
Finance & Audit – April 15, 2025
Board Meeting Date
N/A

ТО					ТО										
1.	Scott Martin	cott Martin					6.								
2.	Lora Anguay	ra Anguay													
3.	3. Jose Bodipo-Memba							8.							
4.								9.	Lega	ıl					
5.								10.	. CEO & General Manager						
Cor	sent Calendar	Yes x No If no, schedule a dry run presentation.					Bud	dgeted x Yes No (If no, explain in Cost/Budgeted section.)						t/Budgeted	
FRC	DM (IPR)	<u> </u>					DEPARTMENT			<u> </u>			MAIL STOP	EXT.	DATE SENT
Rob Kerth / Crystal Henderson Board Office											B307	5424	4/4/25		
NARRATIVE:						Board Office						<b>D</b> 307	3727	4/4/23	
Requested Enable the Board of Directors and Execu Action:  Summary: The Board President reviews the Board V								•							
	Summar y		agenda items support the work of the Boa					•							
	<b>Board Policy</b> ; umber & Title)		This review of the work plan supports G Board President shall give progress repo											ich state	s that the
	Benefits		Reviewing the Work Plan allows the Board members and Executive staff to make changes to the Work Plan and Parking Lot items as necessary.												
C	ost/Budgeted:	: Inc	ncluded in budget.												
	Alternatives	: No	re	evi	ew the Wo	ork	Plan at this time.								
	Affected Parties:		aro	d o	f Director	s a	nd Executive staff.								
•	Coordination	: Cry	sta	al I	Henderson	ı, S	pecial Assistant to th	the Board.							
	Presenter	: Gr	Gregg Fishman, Board President												

Additional Links:			

SUBJECT

Board Work Plan

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SMUD-1516 1/16 Forms Management Page 0

SSS No.	
BOD 2025-004	

## **BOARD AGENDA ITEM**

STAFFING SUMMARY SHEET

Committee Meeting & Date
FINANCE & AUDIT - 2025
Board Meeting Date
N/A

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ТО												ТО				
1.	Scott Martin	Scott Martin														
2.	Lora Anguay	Anguay														
3.	Jose Bodipo-M	e Bodipo-Memba														
4.		-														
5.										CEO & General Manager						
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FROM (IPR) DEPARTMENT												MAIL STOP	EXT.	DATE SENT		
Rol	b Kerth / Crystal	l Hende	rsc	on		Board Office						B307	5424	12/29/24		
	RRATIVE:					•						•		•		
Re	equested Action: A summary of directives is provided to staff d							the cor	mm	ittee 1	nee	ting.				
	Summary:	to su	ımı vil	ma l of	rize various f the Board.	in ongoing opportunity Board member suggesti The Finance & Audit C ittee presentations for t	ons a	nd requ ttee Ch	est	s that	wer	e made at the	meeting	to make clear		
	Board Policy: (Number & Title)		Governance Process GP-4, Board/Committee Work F on the results the Board wants the organization to ach								da P	Planning states	s the Boa	ard will focus		
	Benefits					opportunity to summarize the last open clarify the will of			's r	equest	s an	nd suggestions	s that ari	se during the		
	Cost/Budgeted:	Incl	ude	ed i	in budget for	internal labor.										
	<b>Alternatives:</b>	Not	to	sur	mmarize the	Board's requests at this	s meeting.									
A	ffected Parties:	Boa	rd (	of l	Directors, Bo	oard Office and Executi	ve Of	fice								
	Coordination	: Crys	stal	l H	enderson, Sp	ecial Assistant to the B	oard									
	Presenter:	Rob	K	ertl	h, Finance &	Audit Committee Chai	r									

SUBJECT
Summary of Committee Direction – Finance & Audit Committee

ITEM NO. (FOR LEGAL USE ONLY)

SMUD-1516 10/15 Forms Management